

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**SCHEDULE 14A**

(RULE 14a-101)

**INFORMATION REQUIRED IN PROXY STATEMENT**

**SCHEDULE 14A INFORMATION**

**Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934**

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, For Use of the Commission Only** (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to § 240.14a-12

**Lifetime Brands, Inc.**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- No fee required.
- Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:





**CREATING A PREMIER  
HOUSEWARES PLATFORM**

# IMPORTANT INFORMATION

---

## **Forward-Looking Statements**

This presentation contains forward-looking statements, including the Company's statements related to the proposed acquisition of Taylor and statements regarding expected benefits of the acquisition and the timing and financing thereof. Actual results could differ materially from those projected or forecast in the forward-looking statements. Factors that could cause actual results to differ materially include the following: the Company's stockholders may not approve the transaction; the conditions to the completion of the transaction may not be satisfied; debt financing may not be available on favorable terms, or at all; closing of the transaction may not occur or may be delayed, either as a result of litigation related to the transaction or otherwise; the parties may be unable to achieve the anticipated benefits of the transaction; revenues following the transaction may be lower than expected; operating costs, customer loss, and business disruption (including, without limitation, difficulties in maintaining relationships with employees, customers, and suppliers) may be greater than expected; the Company may assume unexpected risks and liabilities; completing the acquisition may distract the Company's management from other important matters; and the other factors discussed in "Risk Factors" in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2016 and subsequent filings with the SEC, which are available at <http://www.sec.gov>. The Company assumes no obligation to update the information in this communication, except as otherwise required by law. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date hereof.

## **Additional Information and Where to Find It**

Certain aspects of the proposed acquisition are being submitted to the Company's stockholders for their consideration. In connection with the proposed acquisition, the Company has filed a proxy statement for the Company's stockholders with the SEC, and has mailed the proxy statement to its stockholders and filed other documents regarding the proposed acquisition with the SEC. The Company urges investors and stockholders to read the proxy statement, as well as other documents filed with the SEC, because they will contain important information. Investors and security holders may receive the proxy statement and other documents free of charge at the SEC's web site, <http://www.sec.gov>. These documents can also be obtained free of charge from the Company upon written request to the Corporate Secretary, Lifetime Brands, Inc., 1000 Stewart Avenue, Garden City, NY 11530.

## **Participants in Solicitation**

The Company and its directors and executive officers and other members of management and employees may be deemed to be participants in the solicitation of proxies from the Company's stockholders in favor of the approval of the issuance of the shares of the Company's common stock in connection with the acquisition. Information regarding the persons who may, under the rules of the SEC, be deemed participants in the solicitation of the Company's stockholders in connection with the proposed acquisition will be set forth in the proxy statement when it is filed with the SEC. You can find information about the Company's executive officers and directors in its definitive proxy statement for its 2017 Annual Meeting of Stockholders, which was filed with the SEC on May 1, 2017. You can obtain free copies of such definitive proxy statement using the contact information above.

## **Non-GAAP Financial Measures**

This presentation contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission. Included in this presentation are reconciliations of these non-GAAP financial measures to the comparable financial measures calculated in accordance with GAAP.



Strategic combination drives near- and long-term value



Highly accretive to margins on Day 1  
+400 bps in EBITDA margin



Multiple streams of value creation



Creates leading global housewares platform

---

# CREATES COMPELLING NEW GROWTH OPPORTUNITIES

---

**Substantial deleveraging will create shareholder value**

**Ability to meaningfully increase earnings through synergies**

**Takes advantage of LIFETIME Next™ and Lifetime's tremendous infrastructure capabilities**

**Creates competitive advantages that drive growth**

- Leverages Lifetime's in-house sales team
- Expands sales opportunities in high-growth commercial markets
- Enhances presence in international markets
- Takes advantage of unique ecommerce and direct-to-consumer capabilities

# CREATING A PREMIER HOUSEWARES PLATFORM

---



**SCALE:** Increased scale creates key advantages in today's dynamic environment



**BRANDS:** Adds three new leading brands into our portfolio



**PRODUCTS:** Expansion into complementary product segments



**CUSTOMERS:** Increased relevance at retail and partnerships in new channels



**PLATFORM:** Creates preeminent consolidation platform in Housewares



**MANAGEMENT:** Combination of two proven management teams



**PROFITABILITY:** Meaningfully enhances margins and cash flow

---

# KEY TRANSACTION HIGHLIGHTS

## Consideration<sup>(1)</sup>

- Aggregate purchase consideration of approximately \$313 million
- Inclusive of synergies and the effect of the net present value of inherited tax attributes, represents a Pro Forma Adjusted EBITDA multiple of approximately 6.6x
- At close, Lifetime will issue additional shares to Filament's equity holder representing 27% of Lifetime Brands common stock on a fully diluted basis
- At close, Lifetime will pay an agreed amount of cash, which is expected to be used to (x) repay preferred equity holders, (y) fund other transaction-related obligations and (z) repay certain outstanding debt

## Value Creation

- Meaningfully accretive to Lifetime Brands normalized earnings per share in the first fiscal year after closing the transaction
- Expect to achieve run-rate synergies of \$8 million within the first year and additional revenue synergy opportunity by leveraging complementary strengths not quantified

## Capital Structure

- Committed financing in place for cash portion and debt refinancing for the transaction
- Expected pro forma leverage ratio below 4.0x after synergies
- Achieve target leverage of 3.0x or below within two years from the close of the transaction

## Closing Conditions

- Subject to Lifetime Brands' shareholders' approval

## Dividend

- Lifetime Brands expects to maintain its current dividend per share

## Timing

- Transaction expected to close in the first quarter of 2018



Note: Represents figures for PF LTM Q3 2017

(1) Enterprise value calculated based on Lifetime Brands' share price of \$17.00; Estimated debt balance at closing. Net present value of tax benefits of \$24 million



# KEY GOVERNANCE HIGHLIGHTS

---

## Management

- Jeffrey Siegel, currently Chairman and CEO of Lifetime Brands, will serve as Executive Chairman of Lifetime Brands
- Robert B. Kay, currently CEO of Filament Brands, shall become CEO of Lifetime Brands

## Board of Directors

- Lifetime Brands will increase the number of directors on the board from 10 to 13
  - One of whom shall be Robert B. Kay
  - Two of whom shall be designated by Filament Brands' equity holder
- Jeffrey Siegel to remain Chairman of Lifetime Brands Board of Directors
- Ronald Shiftan to remain Vice Chairman of Lifetime Brands Board of Directors

## Shareholder Considerations

- Jeffrey Siegel, Daniel Siegel, Clifford Siegel and Ronald Shiftan (11% of outstanding shares) have entered into a voting agreement in support of the transaction
- No insiders cashing out in conjunction with the transaction
- Filament's equity holder will enter into a customary lock-up of its shares through 2019

# \$8 MILLION OF IDENTIFIED SYNERGY OPPORTUNITIES

## Supply Chain

- Consolidate warehouses and eliminate overlapping functions related to warehousing
- Rationalize footprint and workforce in China

## Sales & Marketing

- Utilize Lifetime's in-house sales force to reduce costs
- Eliminate overlapping marketing positions

## Overlapping G&A

- Elimination of redundant back office operations

## One-Time Costs

- Expect one-time costs of \$4.5 million to achieve identified synergies

**Expect to Fully Realize Synergies Within One Year**

# CLOSING THOUGHTS

---



Product portfolio and corporate scale opportunities to grow both top and bottom line



Unlocks new opportunities in the commercial channel and creates expanded International sales opportunities



Financially compelling transaction which is accretive to EBITDA margins and to EPS



Adds new, long-term institutional shareholder to the ownership structure



Significantly accelerates Lifetime's strategic objective to surpass \$100 million in EBITDA